

July 5th, 2023

To Whom it May Concern,

I am writing this recommendation for Mariana Vasquez. My team and I had the pleasure of working with Mariana on our Mexico City project this past year.

Mariana worked closely with my Design and Construction team to ensure that the design met our internal requirements as well as reflected the local culture and aesthetic of Mexico City. We had lots of fun collaborating on ideas that embodied the Pinterest ethos while still being unique to Mexico City. Mariana was also responsible for working with our project management consultant and our general contractor.

I was particularly impressed with Mariana's ability to take feedback and incorporate it into the designs. She was always open to suggestions and willing to make changes to the design in order to improve them. I was also impressed by Mariana's dedication to our project. She spent endless hours with my team in page-turns, on-site for progress walks and took ownership of helping us close-out all of our punch list items.

The end result is that our Mexico City office is one of the most beautiful and popular offices in our real estate portfolio. We have requests from our clients all over the world for office tours and photo shoots. It is also highly requests for events and on-site team meetings.

I am happy to recommend Mariana and look forward to seeing her continue to grow in her career.

Sincerely,

Kathy Aberin Head of Global Design and Construction

September 28, 2020 Mexico City

## <mark>SP</mark>∧CE

To whom it may concern,

I am writing to you today on behalf of Mariana Vasquez Colmenares. For the past two years Mariana has worked as an architectural designer and project manager at our Mexico City office. Briefly, spAce is and international Architecture and Design firm with over 3.5 million sqm built, and offices and partners all around the world. Our work consists on corporate architecture, both interior and exterior, hospitality, commercial and residential architecture, among others.

For the time Mariana has been part of our team she has proven to be an excellent asset to our company. She understands the importance of team work and is a hard worker, dedicated, responsible professional. She is always eager to keep learning and expand her horizons. Mariana graduated with honors in architecture from one of the most important universities in Mexico. As a reflection of this, you can really see the effort and hard work she puts at her job.

During her time at spAce, she has worked in different projects with different scales, challenges and design guidelines, in both English and Spanish. She has undertaken different responsibilities, from working in all project stages such as schematic design, design development, drawing high standard construction documents, and supervising the construction phase, to client dealings and has succeeded on always keeping them pleased.

Mariana has my highest recommendation, as I have no doubt of what she is capable of, and I know she has a remarkable future ahead of her.

Sincerely,

Juan Carlos Baumgartner Managing Director, spAce

Blvd Adolfo López Mateos 2777, Mexico City, México

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September 17, 2020

To whom it may concern:

I am writing to you today on behalf of Mariana Vasquez. For the past seven months Mariana has been the lead designer for our office in Mexico City. This is our first Mexico City office that is specifically designed for our needs. Working with Mariana over the past several months, she has been my main point of contact for all aspects of design. I have depended on Mariana to design a space for our small team located in Mexico City, with room for us to grow into the new office.

Stripe has offices all over the world, ranging in size, and we aim to provide an experience in each of these offices that feels like Stripe and feels like home. With that in mind we can be very particular about some design guidelines, but we also want the office to feel appropriately designed for the specific location. Mariana was able to listen well to our priorities, review what our typical guidelines are, and provide ideas and optionality for how to improve upon our designs and how to make this office feel like it belongs in Mexico City. Mariana has done an impressive job of hearing our needs and simultaneously challenging our expectations to open us up to new opportunities.

The project we have worked together on has presented its own set of challenges for us to overcome as well. I am located in Seattle and speak very little Spanish. Additionally, due to COVID my travel to the site has been limited since our early stages. Mariana has been a great asset and has communicated effectively in spite of these challenges. We are in the construction phase of our project now, and I feel assured to have Mariana on our team.

I am happy to recommend Mariana, as I know she is hard working, capable, and determined in her approach to design, and her career.

Sincerely,

Lindsey Avery Nelson Stripe Workplace, Real Estate Project Manager



February 21, 2020

To whom it may concern:

I am writing this letter on behalf of Mariana Vasquez, who was the primary designer for our new office in Mexico City. I worked with Mariana over several months as she coordinated many aspects of the design and architecture of the office. Briefly, we are an American-based private foundation with approximately \$8 billion of assets looking to open an office in Mexico City for our international grantmaking team of twelve staff.

When we first began the project, I had a particular office in design in mind. Mariana and I met to review my requirements for an office that maintained our corporate design standards, yet had the look-and-feel of modern Mexico. While I knew our standards, I lacked the cultural perspective of a regional office space. Mariana quickly took control of the design, offering ideas for colors and materials that quickly evolved into a fantastic design.

With my organization based in the United States, the project also faced challenges involving importing furniture and equipment as well as coordinating construction and installation. Mariana is fluent in English, which greatly helped me understand all aspects of the specification of HVAC, electrical and fire equipment. She kept me advised throughout the entire project, offering suggestions for ways to connect furniture to electricity and data networks as well as ceiling-hung noise barriers. With Mariana's assistance, I was able to manage the project with only a few site visits with most of our update meetings using video conference technology to collaborate on design and review specifications.

In the end, the \$800,000 project was an enormous success with very high staff approval. Our team now occupies a beautiful and efficient office space.

I have no doubt that Mariana has an impressive career ahead of her and I can give her a very high professional recommendation.

Sincerely,

Brad DeHart Facilities Manager



Mexico City, February 25th, 2020

To whom it may concern:

I hereby confirm that I know Miss Mariana Vázquez, who has been working in several projects for Costco Wholesale S.A de C.V as a designer of our Space Company Vendor.

Along this time she always has demonstrated high professionalism, commitment, quality and responsibility in his work.

This letter is issued for the purposes that Mss. Vázquez considers appropriate. If there is any question regarding to her reference, please feel free to contact me at any moment.

Respectfully

**Carlos Iniéstra Zuñiga** Costco Mexico - Human Resources Director Phone: +5255 52465500 (Mexico City) ciniestra@costco.com.mx

## V/V

México DF a 01 de marzo de 2017

## A quien corresponda

## PRESENTE

Por este medio me permito extender la presente carta de recomendación a la Arq. Mariana Vásquez Colmenares Diez Gutiérrez, a quien conocí durante su formación académica en la Escuela de Arquitectura de la Universidad Anáhuac campus Sur y como colaboradora en mi oficina, con mis amplias referencias por su gran desempeño y responsabilidad en todas las tareas que tuvo a su cargo.

Sirva la presente para los fines que a ella convengan, y que pueda contribuir a su desarrollo personal y profesional muy merecidamente.

Sin más por el momento me reitero a sus órdenes con un cordial saludo,

Atentamente

Jorge Vázquez del Mercado

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